

**DANA PENSIUN PT BANK NAGARI**  
**PROGRAM PENSIUN DAN MANFAAT LAINNYA**  
**LAPORAN ASET NETO**  
**TANGGAL 31 DESEMBER 2024**  
**(DALAM RUPIAH PENUH)**

|  | Catatan | 31 Desember 2024<br>PROGRAM PENSIUN | 31 Desember 2024<br>MANFAAT LAINNYA | 31 Desember 2024<br>GABUNGAN |
|--|---------|-------------------------------------|-------------------------------------|------------------------------|
| <b>ASET</b>                                    |         |                                     |                                     |                              |
| <b>INVESTASI (Nilai Wajar)</b>                 |         |                                     |                                     |                              |
| Deposito Berjangka                             |         | 179.815.000.000                     | 31.668.000.000                      | 211.483.000.000              |
| Surat Berharga Negara                          |         | 445.273.159.227                     | 39.768.239.370                      | 485.041.398.597              |
| Saham  |         | 10.033.133.900                      | 405.200.000                         | 10.438.333.900               |
| Obligasi                                       |         | 525.059.781.793                     | 66.616.320.490                      | 591.676.102.283              |
| Unit Penyertaan Reksa Dana                     |         | 7.811.574.390                       | 67.945.000                          | 7.879.519.390                |
| Medium Term Notes (MTN)                        |         | 5.000.000.000                       | -                                   | 5.000.000.000                |
| Penyertaan Langsung                            |         | 120.522.318.609                     | -                                   | 120.522.318.609              |
| Tanah Dan Bangunan                             |         | 56.068.646.000                      | -                                   | 56.068.646.000               |
| Total Investasi                                |         | <u>1.349.583.613.919</u>            | <u>138.525.704.860</u>              | <u>1.488.109.318.779</u>     |
| <b>ASET LANCAR DI LUAR INVESTASI</b>           |         |                                     |                                     |                              |
| Kas dan Bank                                   |         | 406.009.746                         | 60.671.595                          | 466.681.341                  |
| Piutang Iuran:                                 |         |                                     |                                     |                              |
| Iuran Normal Pemberi Kerja                     |         | -                                   | -                                   | -                            |
| Iuran Normal Peserta                           |         | -                                   | -                                   | -                            |
| Iuran Tambahan                                 |         | -                                   | -                                   | -                            |
| Beban Dibayar Dimuka                           |         | 583.807.059                         | -                                   | 583.807.059                  |
| Piutang Hasil Investasi                        |         | 14.660.408.630                      | 1.147.774.191                       | 15.808.182.821               |
| Piutang Lain-lain                              |         | -                                   | -                                   | -                            |
| Total Aset Lancar Di Luar Investasi            |         | <u>15.650.225.435</u>               | <u>1.208.445.786</u>                | <u>16.858.671.221</u>        |
| <b>ASET OPERASIONAL (Nilai Buku)</b>           |         |                                     |                                     |                              |
| Tanah dan Bangunan                             |         | 4.740.943.898                       | -                                   | 4.740.943.898                |
| Kendaraan                                      |         | 13.127.799                          | -                                   | 13.127.799                   |
| Peralatan Komputer                             |         | 218.904.398                         | -                                   | 218.904.398                  |
| Peralatan Kantor                               |         | 129.739.462                         | -                                   | 129.739.462                  |
| Aset Operasional Lain                          |         | -                                   | -                                   | -                            |
| Total Aset operasional                         |         | <u>5.102.715.557</u>                | <u>-</u>                            | <u>5.102.715.557</u>         |
| ASET LAIN-LAIN                                 |         | <u>19.719.913.573</u>               |                                     | <u>19.719.913.573</u>        |
| ASET TERSEDIA                                  |         | <u>1.390.056.468.484</u>            | <u>139.734.150.646</u>              | <u>1.529.790.619.130</u>     |
| <b>LIABILITAS</b>                              |         |                                     |                                     |                              |
| <b>LIABILITAS DI LUAR NILAI KINI AKTUARIAL</b> |         |                                     |                                     |                              |
| Hutang Manfaat Pensiun Jatuh Tempo             |         | 568.110.600                         | 44.049.800                          | 612.160.400                  |
| Pendapatan Diterima Dimuka                     |         | 2.894.349.071                       | -                                   | 2.894.349.071                |
| Beban Yang Masih Harus Dibayar                 |         | 1.292.293.482                       | -                                   | 1.292.293.482                |
| Liabilitas Lain                                |         | 553.172.556                         | 846.520                             | 554.019.076                  |
| Total Liabilitas di Luar Nilai Kini Aktuarial  |         | <u>5.307.925.709</u>                | <u>44.896.320</u>                   | <u>5.352.822.029</u>         |
| <b>ASET NETO</b>                               |         | <u>1.384.748.542.775</u>            | <u>139.689.254.326</u>              | <u>1.524.437.797.101</u>     |

**DANA PENSIUN PT BANK NAGARI**  
**PROGRAM PENSIUN DAN MANFAAT LAINNYA**  
**LAPORAN PERUBAHAN ASET NETO**  
**UNTUK PERIODE YANG BERAKHIR PADA TANGGL 31 DESEMBER 2024**  
**(DALAM RUPIAH PENUH)**

|   | Catatan | 31 Desember 2024<br>PROGRAM PENSIUN | 31 Desember 2024<br>MANFAAT LAINNYA | 31 Desember 2024<br>GABUNGAN |
|---|---------|-------------------------------------|-------------------------------------|------------------------------|
| <b>PENAMBAHAN</b>                       |         |                                     |                                     |                              |
| Pendapatan Investasi                    |         |                                     |                                     |                              |
| Bunga/Bagi Hasil                        |         | 89.482.188.966                      | 10.305.923.742                      | 99.788.112.708               |
| Dividen                                 |         | 4.515.738.329                       | 16.893.044                          | 4.532.631.373                |
| Sewa                                    |         | 1.628.453.466                       | 226.153.160                         | 1.854.606.626                |
| Laba (Rugi) Pelepasan Investasi         |         | 1.777.155.820                       | -                                   | 1.777.155.820                |
| Pendapatan Investasi Lain               |         | -                                   | -                                   | -                            |
| Total Pendapatan Investasi              |         | <u>97.403.536.581</u>               | <u>10.548.969.946</u>               | <u>107.952.506.527</u>       |
| Peningkatan/Penurunan Nilai Investasi   |         | (17.341.430.886)                    | (1.170.855.939)                     | (18.512.286.825)             |
| Iuran Jatuh Tempo :                     |         |                                     |                                     |                              |
| Iuran Normal Pemberi Kerja              |         | 40.899.483.329                      | 4.692.919.638                       | 45.592.402.967               |
| Iuran Normal Peserta                    |         | 6.694.026.194                       | 351.095.861                         | 7.045.122.055                |
| Iuran Tambahan                          |         | -                                   | -                                   | -                            |
| Pendapatan di Luar Investasi            |         | 105.619.381                         | 5.003.758                           | 110.623.139                  |
| Pengalihan Dana dari Dana Pensiun Lain  |         | -                                   | -                                   | -                            |
| Penambahan Aset Neto Lainnya            |         | -                                   | -                                   | -                            |
| Jumlah Penambahan                       |         | <u>127.761.234.599</u>              | <u>14.427.133.264</u>               | <u>142.188.367.863</u>       |
| <b>PENGURANGAN</b>                      |         |                                     |                                     |                              |
| Beban Investasi                         |         | 1.591.992.694                       | 30.005.754                          | 1.621.998.448                |
| Beban Operasional                       |         | 8.053.307.930                       | 1.946.659                           | 8.055.254.589                |
| Beban di Luar Investasi dan Operasional |         | -                                   | -                                   | -                            |
| Manfaat Pensiun                         |         | 63.083.802.844                      | 4.742.999.612                       | 67.826.802.456               |
| Pajak Penghasilan                       |         | -                                   | -                                   | -                            |
| Pengalihan Dana ke Dana Pensiun Lain    |         | -                                   | -                                   | -                            |
| Jumlah Pengurangan                      |         | <u>72.729.103.468</u>               | <u>4.774.952.025</u>                | <u>77.504.055.493</u>        |
| <b>KENAIKAN (PENURUNAN) ASET NETO</b>   |         | 55.032.131.131                      | 9.652.181.239                       | 64.684.312.370               |
| <b>ASET NETO AWAL PERIODE</b>           |         | <u>1.329.716.411.645</u>            | <u>130.037.073.086</u>              | <u>1.459.753.484.731</u>     |
| <b>ASET NETO AKHIR PERIODE</b>          |         | <u>1.384.748.542.775</u>            | <u>139.689.254.325</u>              | <u>1.524.437.797.101</u>     |

**DANA PENSIUN PT BANK NAGARI**  
**PROGRAM PENSIUN DAN MANFAAT LAINNYA**  
**LAPORAN POSISI KEUANGAN**  
**TANGGAL 31 DESEMBER 2024**  
**(DALAM RUPIAH PENUH)**

|  | Catatan | 31 Desember 2024<br>PROGRAM PENSIUN | 31 Desember 2024<br>MANFAAT LAINNYA | 31 Desember 2024<br>GABUNGAN |
|--|---------|-------------------------------------|-------------------------------------|------------------------------|
| <b>ASET</b>                                    |         |                                     |                                     |                              |
| <b>INVESTASI (Nilai Historis)</b>              |         |                                     |                                     |                              |
| Tabungan                                       |         | -                                   | -                                   | -                            |
| Deposito <i>On Call</i>                        |         | -                                   | -                                   | -                            |
| Deposito Berjangka                             |         | 179.815.000.000                     | 31.668.000.000                      | 211.483.000.000              |
| Surat Berharga Negara                          |         | 437.490.195.098                     | 39.778.110.910                      | 477.268.306.008              |
| Saham  |         | 16.722.849.391                      | 872.661.920                         | 17.595.511.311               |
| Obligasi                                       |         | 524.311.395.973                     | 66.500.000.000                      | 590.811.395.973              |
| Sukuk  |         | -                                   | -                                   | -                            |
| Unit Penyertaan Reksa Dana                     |         | 11.830.382.992                      | 250.000.000                         | 12.080.382.992               |
| <i>Medium Term Notes</i> (MTN)                 |         | 5.000.000.000                       | -                                   | 5.000.000.000                |
| Penyertaan Langsung di Indonesia               |         | 48.582.550.000                      | -                                   | 48.582.550.000               |
| Tanah Dan Bangunan                             |         | 28.754.286.920                      | -                                   | 28.754.286.920               |
| Akumulasi Penyusutan Bangunan                  |         | (16.639.888.757)                    | -                                   | (16.639.888.757)             |
| Total Investasi                                |         | <u>1.235.866.771.617</u>            | <u>139.068.772.830</u>              | <u>1.374.935.544.447</u>     |
| SELISIH PENILAIAN INVESTASI                    |         | <u>113.716.842.302</u>              | <u>(543.067.970)</u>                | <u>113.173.774.332</u>       |
| <b>JUMLAH ASET LANCAR INVESTASI</b>            |         | <u>1.349.583.613.919</u>            | <u>138.525.704.860</u>              | <u>1.488.109.318.779</u>     |
| <b>ASET LANCAR DI LUAR INVESTASI</b>           |         |                                     |                                     |                              |
| Kas dan Bank                                   |         | 406.009.746                         | 60.671.595                          | 466.681.341                  |
| Piutang Iuran:                                 |         | -                                   | -                                   | -                            |
| Iuran Normal Pemberi Kerja                     |         | -                                   | -                                   | -                            |
| Iuran Normal Peserta                           |         | -                                   | -                                   | -                            |
| Iuran Tambahan                                 |         | -                                   | -                                   | -                            |
| Beban Dibayar Dimuka                           |         | 583.807.059                         | -                                   | 583.807.059                  |
| Piutang Investasi                              |         | -                                   | -                                   | -                            |
| Piutang Hasil Investasi                        |         | 14.660.408.630                      | 1.147.774.191                       | 15.808.182.821               |
| Piutang Lain-lain                              |         | -                                   | -                                   | -                            |
| Total Aset Lancar Di Luar Investasi            |         | <u>15.650.225.435</u>               | <u>1.208.445.786</u>                | <u>16.858.671.221</u>        |
| <b>ASET (Lanjutan)</b>                         |         |                                     |                                     |                              |
| <b>ASET OPERASIONAL</b>                        |         |                                     |                                     |                              |
| Tanah dan Bangunan                             |         | 6.263.990.520                       | -                                   | 6.263.990.520                |
| Kendaraan                                      |         | 355.010.000                         | -                                   | 355.010.000                  |
| Peralatan Komputer                             |         | 721.152.728                         | -                                   | 721.152.728                  |
| Peralatan Kantor                               |         | 1.229.755.435                       | -                                   | 1.229.755.435                |
| Aset Operasional Lain                          |         | -                                   | -                                   | -                            |
| Akumulasi Penyusutan                           |         | (3.467.193.126)                     | -                                   | (3.467.193.126)              |
| Total Aset operasional                         |         | <u>5.102.715.557</u>                | <u>-</u>                            | <u>5.102.715.557</u>         |
| ASET LAIN-LAIN                                 |         | <u>19.719.913.573</u>               | <u>-</u>                            | <u>19.719.913.573</u>        |
| <b>TOTAL ASET</b>                              |         | <u>1.390.056.468.484</u>            | <u>139.734.150.646</u>              | <u>1.529.790.619.130</u>     |
| <b>LIABILITAS</b>                              |         |                                     |                                     |                              |
| NILAI KINI AKTUARIAL                           |         | 1.222.315.049.000                   | 162.560.872.000                     | 1.384.875.921.000            |
| SELISIH NILAI KINI AKTUARIAL                   |         | 162.433.493.775                     | (22.871.617.675)                    | 139.561.876.101              |
| <b>LIABILITAS DI LUAR NILAI KINI AKTUARIAL</b> |         |                                     |                                     |                              |
| Hutang Manfaat Pensiun Jatuh Tempo             |         | 568.110.600                         | 44.049.800                          | 612.160.400                  |
| Hutang Investasi                               |         | -                                   | -                                   | -                            |
| <i>Pendapatan Diterima Dimuka</i>              |         | 2.894.349.071                       | -                                   | 2.894.349.071                |
| Beban Yang Masih Harus Dibayar                 |         | 1.292.293.482                       | -                                   | 1.292.293.482                |
| Liabilitas Lain                                |         | 553.172.556                         | 846.520                             | 554.019.076                  |
| Total Liabilitas di Luar Nilai Kini Aktuarial  |         | <u>5.307.925.709</u>                | <u>44.896.320</u>                   | <u>5.352.822.029</u>         |
| <b>TOTAL LIABILITAS</b>                        |         | <u>1.390.056.468.484</u>            | <u>139.734.150.646</u>              | <u>1.529.790.619.130</u>     |

**DANA PENSIUN PT BANK NAGARI**  
**PROGRAM PENSIUN DAN MANFAAT LAINNYA**  
**PERHITUNGAN HASIL USAHA**  
**UNTUK PERIODE YANG BERAKHIR PADA TANGGAL 31 DESEMBER 2024**  
**(DALAM RUPIAH PENUH)**

|  | Catatan | 31 Desember 2024<br>PROGRAM PENSIUN | 31 Desember 2024<br>MANFAAT LAINNYA | 31 Desember 2024<br>GABUNGAN |
|--|---------|-------------------------------------|-------------------------------------|------------------------------|
| <b>PENDAPATAN INVESTASI</b>                  |         |                                     |                                     |                              |
| Bunga/Bagi Hasil                             |         | 89.482.188.966                      | 10.305.923.742                      | 99.788.112.708               |
| Dividen                                      |         | 4.515.738.329                       | 16.893.044                          | 4.532.631.373                |
| Sewa   |         | 1.628.453.466                       | -                                   | 1.628.453.466                |
| Laba (Rugi) Pelepasan Investasi              |         | 1.777.155.820                       | 226.153.160                         | 2.003.308.980                |
| Pendapatan Investasi Lain                    |         | -                                   | -                                   | -                            |
| <b>Total Pendapatan Investasi</b>            |         | <b>97.403.536.581</b>               | <b>10.548.969.946</b>               | <b>107.952.506.527</b>       |
| <b>BEBAN INVESTASI</b>                       |         |                                     |                                     |                              |
| Beban Transaksi                              |         | 3.851.900                           | 607.900                             | 4.459.800                    |
| Beban Pemeliharaan Tanah & Bangunan          |         | 108.717.274                         | -                                   | 108.717.274                  |
| Beban Penyusutan bangunan                    |         | 1.064.985.262                       | -                                   | 1.064.985.262                |
| Beban Manajer Investasi                      |         | -                                   | -                                   | -                            |
| Beban Kustodi                                |         | 218.952.857                         | 29.397.854                          | 248.350.711                  |
| Beban Investasi Lain                         |         | 195.485.401                         | -                                   | 195.485.401                  |
| <b>Total Beban Investasi</b>                 |         | <b>1.591.992.694</b>                | <b>30.005.754</b>                   | <b>1.621.998.448</b>         |
| <b>HASIL USAHA INVESTASI</b>                 |         | <b>95.811.543.887</b>               | <b>10.518.964.192</b>               | <b>106.330.508.079</b>       |
| <b>BEBAN OPERASIONAL</b>                     |         |                                     |                                     |                              |
| Gaji/honor Karyawan, Pengurus & Pengawas     |         | 2.398.663.362                       | -                                   | 2.398.663.362                |
| Beban Kantor                                 |         | 1.709.728.897                       | 1.946.659                           | 1.711.675.556                |
| Beban Pemeliharaan                           |         | 44.840.556                          | -                                   | 44.840.556                   |
| Beban Penyusutan                             |         | 542.001.376                         | -                                   | 542.001.376                  |
| Beban Jasa Pihak Ketiga                      |         | 568.689.134                         | -                                   | 568.689.134                  |
| Beban Operasional Lain                       |         | 2.789.384.605                       | -                                   | 2.789.384.605                |
| <b>Total Beban Operasional</b>               |         | <b>8.053.307.930</b>                | <b>1.946.659</b>                    | <b>8.055.254.589</b>         |
| <b>PENDAPATAN DAN BEBAN LAIN-LAIN</b>        |         |                                     |                                     |                              |
| Bunga Keterlambatan Iuran                    |         | -                                   | -                                   | -                            |
| Laba (Rugi) Penjualan Aktiva Operasional     |         | -                                   | -                                   | -                            |
| Laba (Rugi) Penjualan Aktiva Lain-lain       |         | -                                   | -                                   | -                            |
| Pendapatan Lain di Luar Investasi            |         | 105.619.381                         | 5.003.758                           | 110.623.139                  |
| Beban Lain di Luar Investasi dan Operasional |         | -                                   | -                                   | -                            |
| <b>Total Pendapatan dan Beban Lain-lain</b>  |         | <b>105.619.381</b>                  | <b>5.003.758</b>                    | <b>110.623.139</b>           |
| <b>HASIL USAHA SEBELUM PAJAK</b>             |         | <b>87.863.855.338</b>               | <b>10.522.021.291</b>               | <b>98.385.876.629</b>        |
| <b>PAJAK PENGHASILAN</b>                     |         | <b>-</b>                            | <b>-</b>                            | <b>-</b>                     |
| <b>HASIL USAHA SETELAH PAJAK</b>             |         | <b>87.863.855.338</b>               | <b>10.522.021.291</b>               | <b>98.385.876.629</b>        |

**DANA PENSIUN PT BANK NAGARI**  
**PROGRAM PENSIUN DAN MANFAAT LAINNYA**  
**LAPORAN ARUS KAS**  
**UNTUK PERIODE YANG BERAKHIR PADA TANGGAL 31 DESEMBER 2024**  
**(DALAM RUPIAH PENUH)**

|  | 31 Desember 2024<br>PROGRAM PENSIUN | 31 Desember 2024<br>MANFAAT LAINNYA | 31 Desember 2024<br>GABUNGAN |
|--|-------------------------------------|-------------------------------------|------------------------------|
| <b>ARUS KAS DARI AKTIVITAS INVESTASI</b>     |                                     |                                     |                              |
| Penerimaan Bunga                             | 90.374.625.596                      | 10.545.841.234                      | 100.920.466.830              |
| Penerimaan Dividen                           | 4.515.738.329                       | 16.893.044                          | 4.532.631.373                |
| Penerimaan Sewa                              | 3.093.417.203                       | -                                   | 3.093.417.203                |
| Pendapatan Investasi Lain                    | -                                   | -                                   | -                            |
| Pelepasan Investasi                          | 435.005.002.827                     | 59.887.561.000                      | 494.892.563.827              |
| Penanaman Investasi                          | (511.228.717.471)                   | (70.860.755.000)                    | (582.089.472.471)            |
| Pembayaran Beban Investasi                   | (500.145.172)                       | (30.005.754)                        | (530.150.926)                |
| Arus Kas Bersih dari Aktivitas Investasi     | <u>21.259.921.312</u>               | <u>(440.465.476)</u>                | <u>20.819.455.836</u>        |
| <b>ARUS KAS DARI AKTIVITAS OPERASIONAL</b>   |                                     |                                     |                              |
| Pembayaran Beban Operasional                 | (7.809.427.059)                     | (89.848.811)                        | (7.899.275.870)              |
| Penjualan Aset Operasional                   | -                                   | -                                   | -                            |
| Pembelian Aset Operasional                   | (58.832.200)                        | -                                   | (58.832.200)                 |
| Penjualan Aset Lain-lain                     | -                                   | -                                   | -                            |
| Pembelian Aset Lain-lain                     | (20.000.000)                        | -                                   | (20.000.000)                 |
| Pendapatan Lain di Luar Investasi            | 132.439.334                         | 5.003.758                           | 137.443.092                  |
| Beban Lain di Luar Investasi dan Operasional | -                                   | -                                   | -                            |
| Pajak Penghasilan                            | -                                   | -                                   | -                            |
| Arus Kas Bersih dari Aktivitas Operasional   | <u>(7.755.819.925)</u>              | <u>(84.845.053)</u>                 | <u>(7.840.664.978)</u>       |
| <b>ARUS KAS DARI AKTIVITAS PENDANAAN</b>     |                                     |                                     |                              |
| Penerimaan Iuran Normal Pemberi Kerja        | 41.174.612.943                      | 4.693.766.158                       | 45.868.379.101               |
| Penerimaan Iuran Normal Peserta              | 6.694.983.366                       | 351.095.861                         | 7.046.079.227                |
| Penerimaan Iuran Tambahan                    | -                                   | -                                   | -                            |
| Penerimaan Bunga Keterlambatan Iuran         | -                                   | -                                   | -                            |
| Penerimaan Pengalihan Dana dari DP Lain      | -                                   | -                                   | -                            |
| Pembayaran Pengalihan Dana ke DP Lain        | -                                   | -                                   | -                            |
| Pembayaran Manfaat Pensiun                   | (61.171.855.004)                    | (4.622.001.760)                     | (65.793.856.764)             |
| Arus Kas Bersih dari Aktivitas Pendanaan     | <u>(13.302.258.695)</u>             | <u>422.860.259</u>                  | <u>(12.879.398.436)</u>      |
| <b>KENAIKAN (PENURUNAN) KAS BERSIH</b>       | 201.842.692                         | (102.450.270)                       | 99.392.422                   |
| <b>KAS PADA AWAL PERIODE</b>                 | <u>204.167.054</u>                  | <u>163.121.865</u>                  | <u>367.288.919</u>           |
| <b>KAS PADA AKHIR PERIODE</b>                | <u>406.009.746</u>                  | <u>60.671.595</u>                   | <u>466.681.341</u>           |